FROM INNOVATION TO ACTION

2011 Annual Report

THE DENVER FOUNDATION
Dear Friends of The Denver Foundation,

We all experienced a year of change in 2011. On the international front, we watched entire systems of government shift in the Arab Spring, while here at home we swore in a new governor for the State of Colorado and new mayors in Denver, Aurora, and a number of other municipalities. In the nonprofit sector, we saw the inaugural Colorado Collaboration Prize garner 170 entries from creative groups of partners working all over the state, and we listened as foundations, from the Gay and Lesbian Fund to the Gates Family Foundation, announced changes in focus for their grantmaking.

The Denver Foundation is undergoing change as well. As a community foundation, it is our job to align with the needs of Metro Denver, and when the economic downturn took a dramatic toll on the lives of our region’s most vulnerable residents, we knew it was time to adjust.

The first thing we did was launch a Listening Campaign. In early 2011, we went out into the community and asked more than 800 people from all walks of life about the most pressing local needs. A joint board/staff Strategic Planning Task Force examined reams of research and listened carefully to people describe trends in Metro Denver related to poverty, education, demographics, and the economy. The result? A new ten-year strategic plan based on meeting the most commonly identified challenges in the areas of basic human needs, economic opportunity, and education.

We also recommitted ourselves to a deep connection with our donors, fundholders, and professional advisors. The work of a community foundation is two-fold – to help local residents achieve their charitable goals, and to meet the community's most pressing needs. Because helping generous Metro Denver residents to make a difference in the ways that mean the most to them is extremely important to us, our board added more staff and resources to serve our fundholders.

In 2012, as we strengthen our connections with our fundholders, our grants programs are in transition. We are beginning to implement our strategic plan, an integral part of which is to determine how our resources can be utilized most effectively in our new areas of focus. Our grantmaking continues as usual in 2012, but in the fall of 2012 we will release new grant guidelines for 2013.

So, change continues. We are very appreciative of the many nonprofit, business, public sector, and neighborhood leaders who are helping us determine how best to make these changes over the course of the year. Our deepest hope is that ten years from now we can all look back together and know that we have made a real difference in the lives of people in our community.

Sincerely,
Kenzo Kawanabe
Chair, 2010–11

Bill Ryan
Chair, 2012–13

David Miller
President and CEO
The Denver Foundation is a community foundation – a charitable organization created through gifts from thousands of generous people throughout Metro Denver. The Denver Foundation is the oldest and largest community foundation in the Rocky Mountain region.

• We steward an endowment to help meet current and future needs for the community.
• We manage more than 900 charitable funds for individuals, families, businesses, nonprofit organizations, and social groups.
• We work with community and philanthropic leaders to address challenges that face Metro Denver.

The Foundation’s donor-advised funds make grants to every type of charitable endeavor. The Foundation’s Community Grants Program awards grants in the areas of Arts & Culture, Health, Civic & Education, and Human Services, however we are in the process of shifting to focus on Basic Human Needs, Economic Opportunity, and Education. The Foundation also operates the Strengthening Neighborhoods Program, the Inclusiveness Project, and the Nonprofit Internship Program, as well as other special projects. (See page 17)

Established in 1925, The Denver Foundation was created to exist in perpetuity.

The Foundation’s donor-advised funds give grants to charitable organizations in Metro Denver and throughout the United States. The Denver Foundation’s Community Grants Program serves the seven counties in Metro Denver: Adams, Arapahoe, Boulder, Broomfield, Denver, Douglas, and Jefferson.

2011 AT A GLANCE

Amount in gifts received: $57,409,968
# of Gifts: 2830 | # of Funds: 945 | # of New Funds: 81
Amount in grants given: $48,243,687
# of Grants: 4,175 | Assets: $553,627,947
Nearly a decade ago, a number of Denver Foundation donor-advised fundholders joined the Foundation and several other funders to support a research study called The Status of Mental Health Care in Colorado. This groundbreaking report brought together, for the first time, information about Colorado's many overlapping and fragmented systems for providing mental health services. As a result of the gaps identified in the report, The Denver Foundation, Caring for Colorado Foundation, Colorado Health Foundation, and the Colorado Trust came together in a five-year funding initiative: Advancing Colorado’s Mental Health Care.

Addressing mental health issues: The collaborative of funders produced The Status of Behavioral Health Care in Colorado 2011 Update, and awarded $4.25 million in grants to six communities seeking to improve the delivery of mental health and substance abuse disorder care. The grants touched more than 18,000 people in the behavioral health care system. For more information and to access the report, visit www.coloradomentalhealthcare.org.

Number of Coloradans who need mental health or substance abuse disorder care: 3 in 10/1.5 million

Mental Health Care: Essential to Colorado

Today, Colorado is a national leader in promoting integrated care, with 50 percent of behavioral health care delivered in primary care settings.
Disparities persist:
Where do youth and adults of color disproportionately receive mental health care?
In the child welfare, juvenile justice, and corrections systems.

A story of integrated care making a difference*

John is sixty years old and suffers from schizoaffective disorder. He also has a problem with substance abuse. John currently receives Medicaid and lives in supported housing receiving services through a team that provides Integrated Dual Disorder Treatment (IDDT) to address both his mental health and substance use issues. He has been doing much better since he started taking an antipsychotic medication.

John has expressed concern about developing type 2 diabetes, as he is overweight and has a family history of the condition. He met with a primary care practitioner from a local health center who is now seeing people two days a week at the site of his IDDT provider.

John and his treatment team are hopeful that John can get his weight under better control, learn to manage his insulin levels through diet and medication, and avoid the adverse health outcomes and high expenditures that many people with type 2 diabetes suffer. The team also puts an explicit emphasis on linking the people they serve with self-help groups for mental health and substance abuse disorder.

In the past, John’s various issues would have been treated separately by three or four different providers. Integrated treatment is much better for him and much more cost-effective.

In mid-2011, with gifts from generous donors to the Critical Needs Fund, The Denver Foundation supported three collaboratives of emergency services organizations. All three collaboratives – in southwest Denver, Boulder County, and the mountain communities of Jefferson County – are sharing resources such as food, storage space, and volunteers. By working together, these organizations seek to operate more efficiently and, most importantly, provide improved services to hungry people in their communities.

The groups already report early impacts:

- One collaborative can accept donations of food (including a 4,000-lb bag of oats!) that individual collaborative members would have had to turn away previously due to a lack of storage space.

- An expanded pantry that resulted from a merger between two groups now serves twice as many families.

- Expanded refrigeration and freezer space means another collaborative can provide healthier, fresher food to their community – the kind of food people request.

All of the collaboratives use what’s called the “client choice” or shopping model, in which visitors choose their own food according to their dietary needs and cultural preferences. This reduces waste, because, for example, a family that has a kid with a peanut-allergy won’t end up with a jar of peanut butter.
Feeding Growing Bodies and Nurturing Growing Minds

In 2010, The Denver Foundation provided a multi-year grant to help launch Hunger Free Colorado. Hunger Free Colorado plays an instrumental role in getting children access to federal nutrition programs, such as school breakfasts and summer lunches. These programs nourish growing minds and bodies, while giving kids energy to grow, learn, and play.

Through the No Kid Hungry Campaign, in which The Denver Foundation is an active partner with Hunger Free Colorado, Share Our Strength, and the Governor’s office, Colorado has seen:

- 1.2 million meals served in summer 2011 (a 61% increase over 2009)
- 108,509 breakfasts served daily during the 2010–2011 school year (an 11% increase over the 2009–2010 school year)

A story of hunger relief | Mountain Resource Center, part of the collaborative group in Jefferson County, shared the story of a veteran coming in for services.

This veteran lives in an isolated area of the mountains, and sometimes has difficulty interacting with people due to struggles with Post-Traumatic Stress Disorder (PTSD). He came to Mountain Resource Center when he was in deep crisis – he hadn’t eaten in four days because he was conserving funds for his utility bill. Mountain Resource Center connected him with a local veterans’ advocate, utility assistance, and other resources, and he left the food pantry with a rich supply of food and toiletries, and the invitation to visit weekly.

A visit to the food pantry at Mountain Resource Center changed this man’s life and provided him with much more than food – it offered him, a man who had given to his country, the community’s support.
What has the potential to expand economic opportunity for tens of thousands of low-income families in the Metro area over the next ten years? The build-out of the FasTracks mass transit system. According to the American Public Transportation Association, the average driver in Denver could save $834 per month by switching to transit.

Rooted in our Strengthening Neighborhoods work with low-income community residents, The Denver Foundation is committed to helping realize the power in this opportunity. We’re part of a group of partners leading an ambitious project called Mile High Connects. Mile High Connects seeks to ensure that existing and future transit expansion helps all people connect to opportunities that lead to a more affordable, better quality of life.

A unique partnership: Mile High Connects brings together nonprofit, business, and government leaders. Transit experts around the country are watching to see how we take action in Denver to connect our transit build-out with the needs of the people in our region. For more information, visit milehighconnects.org.
Using transit can save a Metro Denver household up to $10,008 per year versus driving.

American Public Transit Association

Poverty is moving to the suburbs, where transit is most needed:

- According to US Census data, the number of individuals living in poverty in Jefferson County grew from 27,000 in 2000 to 47,000 by 2010.
- From 2005 to 2009, the percentage of residents living in poverty in Aurora increased dramatically, from 6 percent to 34 percent.

A story of community investment | Created to invest in real estate that benefits urban communities, the Urban Land Conservancy (ULC) is a “supporting organization” of The Denver Foundation. This means that ULC supports the charitable activities of the Foundation. In addition, The Denver Foundation handles its back-office operations, freeing ULC staff members to do their excellent work in the field.

ULC holds the Transit Oriented Development (TOD) Fund for our area, which is an investment fund that can be used to acquire and preserve land for workforce housing near existing or future light rail stops and high frequency bus routes. Recently, ULC purchased a property at 2140 South Delaware Street for $1,197,900 using the TOD Fund.

ULC’s President and CEO Aaron Miripol states, “Because this site sits directly across the street from the Evans Light Rail Station it can be developed to provide economic opportunity in a prime location, giving people easy transit access for jobs and educational opportunities.”

ULC is partnering with affordable housing developer, Medici Communities LLC, to develop the South Delaware site. Medici’s Evans Station Lofts will be a five-story development including affordable residential units along with retail and commercial space.
Numerous studies have shown that strong arts education programs help students do better in reading, writing, and science. Further, arts can help keep students in school and support student motivation and achievement, while enhancing other life skills. However, during tough economic times, arts programs face significant cuts or complete elimination of funding.

In 2009, The Denver Foundation noticed that local arts and cultural organizations were more financially vulnerable, suffering greater funding losses, and cutting or eliminating programs at a higher rate than other nonprofit agencies. To support the capacity of these struggling organizations, The Denver Foundation worked with the Kresge Foundation and received an award of $65,000 to support local arts organizations. As a result of this collaboration, 34 arts and culture groups across Metro Denver received $96,460 in grant funding through The Denver Foundation’s Technical Assistance Grants program.

Nine of these groups – Downtown Aurora Visual Arts (DAVA), ArtsStreet, Very Special Arts Colorado, Urban Peak, Art from Ashes, Shadow Theater, Su Teatro, Cleo Parker Robinson Dance, and Platte Forum – came together as The Arts Evaluation Group (TAEG). Their goals: to track outcomes of afterschool arts programs, both in terms of skills and youth development; to improve these programs; to monitor feedback from youth; and to advocate for dedicated school arts programs for at-risk youth.

“Watch this kid! Tajay became a part of our Junior Staff this year and is heading up the ladder into the creative workforce.”

— Susan Jenson, Executive Director, DAVA
A story of a young artist | Tajay is almost 14 and has been a job-training participant with Downtown Aurora Visual Arts (DAVA) for three years.

When he first came to DAVA, staff noticed he raced through projects quickly. Then came time for the paper fashion project. Tajay made cardboard shoes that “walk on water.” For another show, he developed a new mug design that fits every hand without crowding fingers together.

Now, DAVA teachers recognize that there is always a message behind Tajay’s work, combined with an inventive outcome. Other kids look to Tajay as a leader and problem solver. He recently created a universal place-setting for a table, decorated with phases of the moon along the outer edge. For another project, he teamed up with fellow student Liam to create an oversized sculpture that described the dangers of prescription drug use. DAVA’s director, Susan Jenson, says, “Watch this kid! Tajay became a part of our Junior Staff this year and is heading up the ladder into the creative workforce.”

Denver Foundation donor advisor BarbaraNeal, along with a number of other Foundation donors, and the Foundation’s Community Grants Program supports DAVA with grants through her fund. She says, “We give to DAVA because they are a very savvy organization with a great big heart. I truly believe they are saving children’s lives through the arts.” Barbara knows of what she speaks, as she is the former executive director of the Colorado Council on the Arts.
Through the Community Legacy Society, The Denver Foundation honors those who have named the Foundation in their will or estate plan. Enrollment in this society is simply a matter of advising us that you have created a planned gift, of any type or size, to The Denver Foundation. We hope you will give us the opportunity to honor your visionary giving, or to assist you and your advisors as you prepare to invest in the community even after your own lifetime. Please contact the Philanthropic Services Group at 303.300.1790 to learn more.

Mary Allman-Koernig and Ray Koernig
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Catherine D. Anderson, Ph.D. and Truman E. Anderson
Lorene Anderson
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Emma and Charles Warren
Michelle and Tom Whitten
Clara Winter, M.D.
Linda Roberts Zinn
The following donors have given generously to create or support funds that are part of the Foundation’s Community Endowment and will help Metro Denver in perpetuity. The beauty of a community foundation is that these funds can help meet local needs as they change over time.

If you are interested in supporting the Metro Denver region by giving to the Community Endowment, please contact the Philanthropic Services Group at 303.300.1790.

Mary Baker Fund
Laura Barton Community Leadership Circle Fund
Arthur W. & Blanche C. Blair Trust
Roy Blount Fund
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The Anschutz Foundation

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Julie and Morgan Smith
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George Sparks
Astrid Spies and Sean Fontaine
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Note: Bolded items are names of funds.
The Denver Foundation operates a number of programs in partnership with the community to meet a wide variety of local needs. We thank the following donors who have given to these programs.

If you are interested in supporting any of the programs listed here and described on pages 16-17, please contact the Philanthropic Services Group at 303.300.1790.

The Denver Foundation Community Grants

Critical Needs Fund

Ricard Acosta
Shawn Ahlers, in honor of of those who cannot fend for themselves
Emily Andrews
Alice T. and Marc K. Applebaum
Rebecca A. and Rick Arno
Aurora Human Rights Center Fund
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Nena Saucerman, in honor of
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Lucinda Willard
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Richard S. Winton
Lauren and Frank Xavier, in honor of
Micky Miller’s 80th birthday
Zann & Associates
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María Zubía

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The Bawmann Group
Frances Charsky Fund
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Michael A. Johnson
Holly Kingsbury
Adrienne Mansanares

The Partnership for Families & Children
Sandra D. Shreve

The Denver Foundation Nonprofit Internship Program
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The Colorado Health Foundation
The Denver Foundation Community Opportunities Fund
Inclusiveness Project Fund
Charles H. Schweppe Fund

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Katya Bograd, M.D. and Harvey Bograd, M.D.
Anne C. and Steve A. Burkholder
Campbell Foundation Fund
Linda D. Campbell Fund
Benjamin Dodt Rocky Mountain Fund
Carolyn B. and Don D. Etter
Brother Jeff S. Fard
David Goens
MacCourt Fund
Marcia G. Naiman
Sandra D. Shreve

Left photo: 9 to 5 | Right photo: Craig Hospital Wheelchair Group
The Denver Foundation provides support to several organizations and projects that are working to enrich the community.

The Colorado Nonprofit Loan Fund (CNLF)
CNLF is a supporting organization of The Denver Foundation. Established in 1981, the fund provides short-term loans to help organizations with cash-flow issues. Loans of up to $50,000 are available for an 11-month period, and are charged 6 percent or the prime interest rate, whichever is higher. Any 501(c)(3) organization in Colorado is eligible to apply. For more information, contact Rosanne Sterne at 303.300.1790 ext. 126.

Visit denverfoundation.org/grants to see the 2011 CNLF Board of Directors and funders.

The Longmont Community Foundation (LCF)
LCF is an affiliate of The Denver Foundation that strives to improve life in the Longmont community through philanthropy, leadership, and strengthening the community. Since its inception, LCF has awarded over $2.3 million in grants to nonprofit organizations that serve residents of Longmont in the areas of Arts & Culture, Civic & Education, Health, and Human Services.

Visit www.longmontfoundation.org or call 303.678.6555 for more information.

Minoru Yasui Community Volunteer Awards (MYCVA)
In 1976, the Denver Commission on Community Relations, United Bank of Denver, and the Rocky Mountain News started an awards program to honor outstanding community volunteers. Less than a year later they renamed the award after Minoru Yasui, a community leader who headed the Commission for several years and volunteered for dozens of organizations.

MYCVA presents awards monthly (except in December) to honor women and men who make unique volunteer contributions to the community.

The recipients receive a cash award to designate to a nonprofit organization of their choice. The Denver Foundation provides administrative support for this program. To make a nomination, call The Denver Foundation at 303.300.1790 ext. 136.

Visit denverfoundation.org for the 2011 MYCVA committee members and award winners.

Social Venture Partners Denver (SVP Denver)
In 2000, The Denver Foundation helped create SVP Denver, part of a growing movement of engaged giving. Similar to venture capitalists who invest their money and expertise to build and grow a company, venture philanthropists nurture their investments in nonprofits with time, money, and expertise. Currently, each partner contributes $2,500 and more than 20 hours of volunteer time per year.

In 2011, SVP Denver awarded grants to Kids in Need of Dentistry, Project PAVE, America Scores Denver, Childrens Outreach Project, Colorado Youth at Risk, and Revision International.

Visit www.svpdenver.org or call 303.300.1790 for more information.

Urban Land Conservancy (ULC)
A nonprofit organization established in 2003, the ULC uses real estate as a tool to benefit the Metro Denver community in much the same ways that a land trust preserves open space for future generations. The ULC is a supporting organization of The Denver Foundation with an independent Board of Directors.

Visit ULC online at urbanlc.org or call 303.377.4477 for more information.

See page 8 for story.
As mentioned on page 2, The Denver Foundation recently completed a new strategic plan in late 2011. In 2011 and 2012, the programs listed here are operating in much the same way as they have in the recent past. Watch for information in late 2012 for changes to come in 2013. To follow the Foundation’s progress in developing its new programs, visit tdfstrategicplan.com.

Community Grants Program
Eligible nonprofit organizations apply for grants, and the Foundation’s Programs staff and volunteer advisory committees conduct thorough reviews of the applicants. Grants are awarded three times a year in the areas of Arts & Culture, Civic & Education, Health, and Human Services. To be eligible for funding, organizations must have 501(c)(3) tax-exempt status and serve residents in one or more of the following Colorado counties: Adams, Arapahoe, Boulder, Broomfield, Denver, Douglas, and Jefferson. Visit www.denverfoundation.org/grants/page/community-grant-guidelines to download guidelines before applying or contact the Grants Manager at 720.974.2600.

Strengthening Neighborhoods
This is a program of The Denver Foundation that makes grants directly to residents in ten partner neighborhoods who are working to improve their communities. Grants fund projects ranging from creating a new mothers’ group to reforming a local school, and are focused in Original Aurora, Commerce City, and the Denver neighborhoods of Clayton, Elyria Swansea, Globeville, Highland, Northeast Park Hill, Skyland, Sunnyside, and Whittier. Applications can be submitted any time. Download a copy of the application from www.strengtheningneighborhoods.org or call 303.300.1790 ext. 118 to request an application by mail.

Critical Needs Fund
The Denver Foundation operates a Critical Needs Fund that can be activated to meet essential community needs outside of the normal course of our grantmaking. The first time that the Foundation activated the Critical Needs Fund was in 2005 to address dramatically rising energy costs and the resulting effect on local nonprofit organizations. Since then, the fund has been used to address emergency food needs of people throughout the community, as well as the systemic issue of hunger in our community. The fund helped provide seed money to launch Hunger Free Colorado, an organization that works to increase understanding of the impact of hunger on Colorado and streamline the existing federal and local food support systems so every Coloradan has access to adequate, nutritional food. See page 7 for story.

The Inclusiveness Project
The Project, which celebrates its tenth anniversary this year, has a mission of engaging with Metro Denver nonprofit organizations, including funders, to become more inclusive of people of color. It provides multiple tools to help build more inclusive nonprofit organizations, increase the number of people of color involved in the nonprofit sector, and spread the word about the benefits and importance of nonprofits becoming more inclusive. For more information visit www.nonprofitinclusiveness.org.

Nonprofit Internship Program
The Denver Foundation’s Nonprofit Internship Program engages college students, especially those from populations traditionally under-represented in the nonprofit sector, by offering meaningful paid internship opportunities with Metro Denver nonprofit organizations. Each summer, interns work with Community Grants Program grantees for a ten-week program – engaging opportunities that will expose students to the activities of a nonprofit organization. Since 2007, 60 interns have been placed in 44 organizations. Visit www.denverfoundation.org/community/page/nonprofit-internship-program for more information.
**THE DENVER FOUNDATION BOARD & COMMITTEES 2011**

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- Ginny Bayless
- Mark Berzins
- Sarah Bock
- Linda Campbell
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- Jack Fox
- Barbara Grogan
- Mariá Guajardo
- John Ikard
- Kenzo Kawanabe (Chair)
- Jim Kelley (Treasurer)
- Jesse King
- Diana Lee
- Michael Martinez
- Rico Munn (Secretary)
- Bill Ryan (Chair Elect)
- Sandra Shreve
- George Sparks
- Chris Urbina
- Mariá Zubia

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- Masakazu Ito
- Susan Drury Jenson
- Kathy Kucsan
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- Adam Lerner
- Nina Henderson Moore
- Carl Patterson, III
- Scott Rodwin
- ML Robles

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- Gregg Vigil

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- Jim Kelley
- Michael Martinez
- Rico Munn

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- Chris Urbina
- Mariá Zubia

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- Mariá Guajardo
- Chanda Hinton
- Mara Kailin
- Adeeb Khan
- Dr. Chris Law
- Maria Lopez

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- Jeannie Ritter
- Karen Terry
- Chris Urbina
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- Erin Binford
- Chrissy Deal
- Daniel Escalante
- Harold Fields
- Sandi Garcia
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- Carlo Kriekels
- Suzy Shimasaki
- Chris Urbina
- Shawn Worth
- Kai Yeung

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- Jack Fox

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- Joy Johnson
- Bob Reich
- Bill Ryan
- Fred Taylor

### COMMUNICATIONS & MARKETING COMMITTEE

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- Tanya Ishikawa
- Francisco Miraval
- Cori Plotkin
- Marv Rockford
- Tracy Ulmer
- Kathy Walker
- Nicole West
- Michelle Sie Whitten

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- Jesse King
- Bill Ryan
- Sandra Shreve

### PHILANTHROPIC LEADERSHIP COMMITTEE

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- Barbara Berv
- Linda Campbell
- Lauren Y. Casteel
- Lee Palmer Everding
- Angelle Fourther
- Barbara Grogan
- Mariá Guajardo
- Anna Jo Haynes
- Jeff Hirota
As Colorado's oldest and largest community foundation, The Denver Foundation connects with the community through partnerships with donors, nonprofits, community leaders, and other funders. Visit denverfoundation.org for more details.

The Philanthropic Services Group (PSG) | PSG works closely with individuals, families, and businesses to make their philanthropy as effective and fulfilling as possible. A few of the services provided by PSG include:
- Assistance with defining charitable needs
- Guidance in creating a tailored and strategic philanthropic plan
- Research about effective charitable organizations
- Creation of a personal fund for giving
- Expertise with charitable estate planning
- Assistance with involving children and grandchildren in charitable giving
- Opportunities to meet other like-minded donors
To find out how PSG can help you, visit denverfoundation.org or call 303.300.1790.

Programs | The Denver Foundation's Community Endowment is comprised of donations from thousands of donors over the Foundation's 86-year history. Investment earnings from the Endowment fund the Community Grants Program and the Strengthening Neighborhoods Program (see page 17).
Visit denverfoundation.org to review guidelines before applying to the Community Grants Program, or visit strengtheningneighborhoods.org for Strengthening Neighborhoods' guidelines and application.

Communications | The Communications Department helps The Denver Foundation tell its stories to people in Metro Denver. The department facilitates public outreach, marketing, and positioning in support of the Foundation's goals.
Philanthropic Partnerships
The Philanthropic Partnerships Department serves as the conduit through which The Denver Foundation engages with nonprofits, public entities, other foundations, and citizens to address broad community issues in a systemic way. Projects and initiatives include Advancing Colorado’s Mental Health Care, the Inclusiveness Project, and the Nonprofit Internship Program. See page 4, 5, and 17 for more information on these programs.

Finance and Administration (F&A)
In addition to managing the Foundation’s endowment, which is an accumulation of 86 years of gifts from thousands of individuals and families, F&A also oversees the accounting, human resources, and information technology operations of the Foundation.

Staff as of December 31, 2011.
For a current full list of staff names and titles by department, visit denverfoundation.org.

Flor Blake Lauren Casteel
Holly Kingsbury Adrienne Mansanares
Adam’s Camp

Courtney Clapp Jennifer Corzine Caloy Fernandez Joyce Holmstrom
Dan Lee David Miller Jan Nevers Malisa Thammarath
### 2011 Financial Overview

#### Statement of Financial Position

**December 31, 2011**

<table>
<thead>
<tr>
<th>Assets:</th>
<th>$</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and Cash Equivalents</td>
<td>200,663</td>
</tr>
<tr>
<td>Contributions and Pledges Receivable</td>
<td>4,485,638</td>
</tr>
<tr>
<td>Investments</td>
<td>510,003,370</td>
</tr>
<tr>
<td>Funds Held for Others</td>
<td>37,083,195</td>
</tr>
<tr>
<td>Other Assets</td>
<td>1,855,081</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>$553,627,947</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Liabilities:</th>
<th>$</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants Payable</td>
<td>18,291,255</td>
</tr>
<tr>
<td>Accounts Payable and Accrued Expenses</td>
<td>624,260</td>
</tr>
<tr>
<td>Charitable Remainder Trusts</td>
<td>1,294,612</td>
</tr>
<tr>
<td>Funds Held for Others</td>
<td>37,083,195</td>
</tr>
<tr>
<td>Other Liabilities</td>
<td>10,413,865</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>$67,707,187</td>
</tr>
</tbody>
</table>

| Net Assets                    | $485,920,760 |
| **Total Liabilities and Net Assets** | $553,627,947 |

#### Statement of Activities

**December 31, 2011**

<table>
<thead>
<tr>
<th>Revenue:</th>
<th>$</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions</td>
<td>57,409,968</td>
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<tr>
<td>Investment Returns</td>
<td>1,419,633</td>
</tr>
<tr>
<td>Other Income</td>
<td>2,659,477</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td>$61,489,078</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenses:</th>
<th>$</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants</td>
<td>48,243,687</td>
</tr>
<tr>
<td>Program Services</td>
<td>5,560,669</td>
</tr>
<tr>
<td>Supporting Services</td>
<td>2,896,009</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>$56,700,365</td>
</tr>
</tbody>
</table>

| Change in Net Assets          | $4,788,713 |
| **Net Assets, Beginning of Year** | $481,132,047 |
| **Net Assets, End of Year**   | $485,920,760 |

For information on grants and gifts and to review the Foundation's complete audited financial statements, visit 2011report.denverfoundation.org.
Community Grants Program

- # of grants: 293
- $ of grants: $4.1 million
- % of grant recipients also supported by donor advisors: 54%
- Types of organizations: Arts & Culture, Civic & Education, Health, Human Services

Organizations by Location:
Location measured by address of organization, not by service area.

- 62.8% Denver
- 12.3% Boulder
- 6.6% Arapahoe
- 12.3% Adams
- 0.8% Outside Metro Denver
- 1.2% Douglas
- 7.4% Jefferson
- 0.6% Broomfield

Scholarships

- Number of students served: 579
- Total awarded: $2.68 million
- # of individuals who volunteered on scholarship committees: 93
- The Reisher Family Scholarship Program, supporting 259 students with $1.4 million in scholarships at four participating schools. Amount awarded since 2001: $8.3 million

Donor-Advised Funds

- # of grants: 3502
- $ of grants: $40 million
- Types of organizations: organizations across the United States serving nearly every charitable purpose.