ABOUT THE DENVER FOUNDATION

ESTABLISHED: 1925

MISSION: We inspire people and mobilize resources to strengthen our community.

STATUS: 501(c)(3)

OVERVIEW: The Denver Foundation is a community foundation – a charitable organization created through gifts from thousands of generous people. Community foundations operate in perpetuity, meaning the gifts made to the Foundation will continue to grow and provide resources for generations to come. The Denver Foundation is one of more than 1,000 community foundations worldwide. It is the oldest and largest community foundation in the Rocky Mountain region.

ROLES: The Denver Foundation has three primary functions. We steward an endowment to help meet current and future needs for the community; we manage nearly 900 charitable funds for individuals, families, businesses, and social groups; and we work with community and philanthropic leaders to address challenges that face Metro Denver.

FOCUS AREAS: Through its Community Grants Program, The Denver Foundation awards grants in the areas of Arts & Culture, Civic & Education, Health, and Human Services. The Foundation’s donor-advised funds make grants to every type of charitable endeavor. The Foundation also operates the Strengthening Neighborhoods Program, the Inclusiveness Project, and the Nonprofit Internship Program, as well as other special projects.


STAFF: 36 (including part-time and project staff)

VOLUNTEERS: More than 100 volunteers serve on grantmaking and other advisory committees.
WELCOME TO THE 2010 ANNUAL REPORT

Dear Friends of The Denver Foundation,

Though signs of economic recovery are emerging throughout our community like green shoots in hard soil, challenging times continue. The unemployment rate is fluctuating, the rate of child poverty continues to rise, and food pantries report that client numbers are still climbing. The State of Colorado and all of the municipalities in the Metro area are facing their own economic woes and cutting their budgets accordingly. This means less money for services to help those in need.

In such dire circumstances, The Denver Foundation must use its resources to make a difference. While we can’t fill the budget gaps with the resources we have, we can look for ways that our dollars can spark change, encourage efficiency, and leverage other funding. We can be a “catalyst for good.” In the pages of this Annual Report, you’ll read about ways that we’ve worked to do this, and about how we’ve helped our donors and community leaders to serve as catalysts themselves.

• The Sprout Clinic, which was launched through the generosity of a Denver Foundation donor and the creativity of Hunger Free Colorado, is helping young children to grow and thrive.

• The Colorado HIV/AIDS Collaborative is dedicated to streamlining and improving the operations of all of the major HIV/AIDS providers in the state.

• Organizations serving families in Original Aurora are coming together to make a bigger difference by creating the Aurora Human Rights Center.

• Serving as a beacon for good works in the business community, DCP Midstream is committed to helping the communities where they operate.

We hope their stories inspire you to think about how you too can be a catalyst for good.

As we write this letter, the Foundation is looking deeply at our work and seeking ways to improve through a new strategic plan. You may have been asked to participate in our Listening Campaign, through which we’ve asked thousands of our volunteers, donors, grantees, and community members to share their vision for the future of Metro Denver, and how The Denver Foundation can help. Even when the Listening Campaign is over and our plan is written and shared with our friends and partners, we want you to know we are always listening. Please visit www.denverfoundation.org/listening and share your thoughts. We know the best ideas for change grow in the community we all love.

David Miller, President/CEO

Kenzo Kawanabe, Chair 2010-11

2010 at a Glance

Total given in grants: $69,012,161

Number of grants given: 3,970

Number of funds: 899

Donor-advised funds: 512

Endowed donor-advised funds: 78

Amount of gifts received: $51,352,704

Number of new funds created: 67

Assets – Year End: $576,008,818
In her Thornton office, a pediatrician weighs a squirmy one year-old baby. The baby was born with a serious medical condition – her intestines were outside of her body when she was delivered – but she recovered well from the corrective surgery and seemed to thrive. Now, her body weight is low…so low she registers about 1% on the World Health Organization’s scale. The doctor asks her mother, “Have there been times when your family hasn’t had enough to eat?” When the mother nods yes, the pediatrician has a prescription to help.

Thanks to an anonymous donor, the expertise of Denver Foundation and Hunger Free Colorado staff, and the partnership of Rocky Mountain Youth Clinics, there’s a place that can help. It’s called the Sprout Clinic.

“This baby battled her way through major surgery, only to have hunger bring her down,” says Kathy Underhill, Executive Director of Hunger Free Colorado. “She is exactly the reason we started the Sprout Clinic.”

“We were helping meet emergency needs through grants to food pantries,” says Oz Spies, a Program Officer with The Denver Foundation. “And we helped launch Hunger Free Colorado to address hunger in the state. In just their first year, they’ve done incredible things to expand provision of food in schools, but we all wondered what happens to children before they get to school.”

At the Sprout Clinic, families work with a pediatrician, a dietitian, and a social worker to get the resources their children need to thrive in their earliest years. The Clinic provides a nutrient-dense food pantry with items like tuna fish and peanut butter, and offers families nutritional counseling to help them add these foods to their diets. “Health care professionals call this holistic care, and it’s making a real difference,” says Oz. “Pediatricians from all of the Rocky Mountain Youth Clinics are referring patients, and the Sprout Clinic has a waiting list.”

After surveying its patients and learning that 46 percent struggle to put food on the table, Rocky Mountain Youth Clinics was an eager partner when Hunger Free Colorado and The Denver Foundation raised the idea of the Sprout Clinic, using a model that has been tested in Boston and other cities around the U.S.

The catalyst for the Sprout Clinic was the investment of the anonymous Denver Foundation donor. “Without this generous gift, the Sprout Clinic would never have happened. The families are so grateful,” says Kathy.
The Rocky Mountain West, home to a thriving oil and gas industry, employs tens of thousands of people and provides economic stability to dozens of communities. One aspect of this vibrant industry is the “midstream,” the part of the extraction process through which raw materials are turned into usable products. One of the largest natural gas processors in the nation is located right here in Denver and is the region’s largest private company: DCP Midstream.

“DCP Midstream does a lot of good by providing jobs and emphasizing safety,” says David Miller, President of The Denver Foundation. “We’re fortunate that they also choose to give back to the community through their corporate philanthropic activities and their fund at The Denver Foundation.”

Roz Elliott, Senior Director of Public Affairs for the company. “We recognized that a partnership with The Denver Foundation was a good strategic move for us. Many people don’t realize the advantages of working with a community foundation.”

The catalyst for DCP Midstream’s involvement with The Denver Foundation was Roz herself. She has a personal donor-advised fund with the Foundation, called the Power of Six Fund, which provides educational supplies for classrooms in public schools so that teachers don’t have to buy these items themselves. “The great service I received for Power of Six opened my eyes to the potential that a relationship with The Denver Foundation could offer DCP Midstream. It was a natural fit.”
As she was blowing out the candles on the cake at her 100th birthday party, Denver Foundation donor and founder of the Buck Foundation, Mims Buck, was asked what she wished for. She replied, “Fewer wars and more tolerance for people of all backgrounds, faiths, and races,” a wish most of us undoubtedly hold. But the agile-minded, self-proclaimed optimist quickly added, “I think peace is something we are all wishing for, but it is not enough to wish or hope, we all need to strive towards it.”

And strive is what she has done. Through a donor-advised fund at the Foundation, Mims and the Buck Foundation have helped to fund the development of the Aurora Human Rights Center (AHRC). Located in Original Aurora, the center combines five different nonprofit organizations in one location: The Somali American Community Center, the Lowry Family Resource Center, El Centro Humanitario, Rights for All People, and a new satellite office for The Denver Foundation’s Strengthening Neighborhoods Program.

Because all five organizations have the common goals of advocating for and addressing the needs of the underserved, they felt it would be beneficial to be centralized in one location. The organizations are committed to working together to address the issues that are most important to Original Aurora’s most marginalized residents. For example, the members of the AHRC will offer classes and services to one another’s clients, and they will also invite individuals who may come for services from one organization to get involved in larger community change efforts led by other organizations’ leaders and members.

The presence of The Denver Foundation’s Strengthening Neighborhood Program (SN) stimulates the efforts of the other groups by providing community organizing expertise and linking clients to larger community efforts. SN also brings its grants program closer to the residents of the Original Aurora community, to aid them in carrying out resident-directed community strengthening projects.

“In this economy and this political climate, it is so important that we work together across communities, languages, immigration status, religion, and race,” says Lisa Durán, Executive Director of Rights for All People, one of the five AHRC agencies. “Our hope for the AHRC is that our presence here and the synergy that is growing in the building will support stronger ties, joint projects, and leadership development in ways that will benefit all Aurora residents, especially those in Original Aurora.”
Since the inception of the pandemic, Colorado AIDS service programs (CAPs) have worked on the front lines to help meet the needs of people living with AIDS. In 2006, four of these organizations began formal discussions to research the benefits of merging into one statewide organization.

Colorado AIDS Project (Denver), Northern Colorado AIDS Project (Fort Collins), Southern Colorado AIDS Project (Colorado Springs), and Western Colorado AIDS Project (Grand Junction) serve more than 3,300 HIV-positive Coloradans annually, and an additional 30,000 people through prevention and education programs. As services shifted from comforting people dying from AIDS to helping people live with HIV, and as federal funding diminished, the CAPs began looking for other ways to meet the expanding needs of people living with HIV or at risk of contracting HIV in Colorado. Together they developed a plan to expand the capacity of the system to emphasize self-care and increase the quality of life of individuals served.

The merged organization, which will be called the Colorado Health Network, Inc., has a proposed structure of a statewide management team, a combined board with regional advisory committees, and a network of regional offices to deliver programs and services including case management, prevention, advocacy, and education services.

While numerous potential benefits are expected to result from this merger, the process can be challenging, nonetheless. Ruth Pederson, Executive Director of the Denver Regional Office, says, “We have all been around a very long time and running our own regional offices our own ways, but we have had to set that aside to look at what is best for the people in the state of Colorado.”

The entire process has been a collaborative exercise. A consortium of funders, including Bright Mountain Foundation, The Denver Foundation, and the Gill Foundation/Gay & Lesbian Fund for Colorado, David and Lucile Packard Foundation, and AIDS United joined together to form the Colorado HIV/AIDS Community Partnership, and together invested in the exploration of strategies to determine the feasibility of the merger and, once established, to allow for the full development of the model.

“We had expert facilitation that’s made this go very smoothly. We’ve ironed out a lot already,” Pederson says. “We could not have done it without the Community Partnership. They funded 100% of the facilitation.”

Denver Foundation Program Officer Christiano Sosa has played an integral role in the groundbreaking merger process, which now serves as a model for many other organizations seeking to collaborate more closely in light of challenging economic times. “Any restructuring takes time, and requires expertise as well as a deep commitment from staff and board to see it through,” Sosa says. “Cost savings will follow, but the primary reason for merging can’t be saving money. It’s got to be about fulfilling your mission.”
Through the Community Legacy Society, The Denver Foundation honors those who have named the Foundation in their will or estate plan. Enrollment in this society is simply a matter of advising us that you have created a planned gift, of any type or size, The Denver Foundation. We hope you will give us the opportunity to honor your visionary giving, or to assist you and your advisors as you prepare to invest in the community even after your own lifetime. Please contact the Philanthropic Services Group at 303.300.1790.

Anonymous Legacy Society Members
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Catherine D. Anderson, Ph.D. and Truman E. Anderson
Debra Ardelt
Trish and Pete Barron
Barbara and Dan Berv
Margaret and Mark Berzins
Gary Bird
J. Fern Black
Sarah and Christopher Bock
Vicki Boesel and Richard Molnar
Ellen Boettcher
Chelsea Brundige
Don Buckman
Beverly Burke
Janice and Jim Campbell
Linda Campbell
Noiý and Tom Congdon
Robert Connelly, Jr.
Tiffany Cooley
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Ze and Dick Deane
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Katherine Gamrath
E. James Gehres
Marian and Lou Gelfand
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Charles Grieses, Jr.
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Carol Haas
Judge Kerry S. Hada
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Clara Winter, M.D.
Linda Roberts Zinn

For complete lists of donors and grant recipients, please visit 2010report.denverfoundation.org.
COMMUNITY ENDOWMENT FUNDS

The following donors have given generously to create or support funds that are part of the Foundation’s Community Endowment and will help Metro Denver in perpetuity. The beauty of a community foundation is that these funds can help meet local needs as they change over time.

If you are interested in supporting the Metro Denver region through giving to the Community Endowment, please contact the Philanthropic Services Group at 303.300.1790.

Mary Baker Fund
Anonymous
Arthur W. & Blanche C. Blair Trust
Roy Blount Fund
Margaret M. Bosworth Fund
Burghardt Fund
Frances Charsky Fund
Bertha J. Davidson Fund
Estate of Bertha J. Davidson
The Denver Foundation Community Endowment Fund
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Cheryl Hodges, in memory of Margaret Young
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Marjorie Seawell, in memory of Margaret Young
Jeff Shoemaker
Darlene Silver, in honor of Florrie & Bruce Katchen
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Peggy Lehman
Evelyn and William McClean
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Charles H. Schwepe Fund
The Denver Foundation Community Grants Health Fund
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Mary Reisher and Barry Berlin
The Denver Foundation Community Grants Human Services Fund
Community Foundation Serving Boulder County
Diane and Melvin Dinner
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Edward M. and Lou M. Willis Fund

For complete lists of donors and grant recipients, please visit 2010report.denverfoundation.org.
The Denver Foundation operates a number of programs in partnership with the community to meet a wide variety of local needs. We thank the following donors who have given to these programs.

If you are interested in supporting any of the programs listed here and described on pages 12-13, please contact the Philanthropic Services Group at 303.300.1790.

**The Denver Foundation Critical Needs Fund**
Anonymous
The Anschutz Foundation
Barton Family Foundation
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Christopher & Sarah Bock Family Charitable Fund
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**The Denver Foundation Community Opportunities Fund**
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**The Denver Foundation Nonprofit Internship Program**
The Colorado Health Foundation
The Denver Foundation Community Opportunities Fund
Charles H. Schweppe Fund

**The Inclusiveness Project Fund**
The Ford Foundation
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Karen and Fred Pasternack
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**Strengthening Neighborhoods Program**
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Marcia G. Naiman
Martin J. and Mary Anne O’Fallon Fund
Nickolas Passig
Karen and Fred Pasternack
Sides Kids Fund

For complete lists of donors and grant recipients, please visit 2010report.denverfoundation.org.
The Denver Foundation provides support to several organizations and projects that are working to enrich the community.

**The Colorado Nonprofit Loan Fund**

The Colorado Nonprofit Loan Fund (CNLF), established in 1981, provides short-term loans to help organizations with cash flow issues. Loans of up to $50,000 are available for an 11-month period, and are charged six percent or the prime interest rate, whichever is higher. Any 501(c)(3) organization in Colorado is eligible to apply. For more information, contact Rosanne Sterne at 303.300.1790, ext. 126.

Visit denverfoundation.org/grants to see the 2010 CNLF Board of Directors and funders.

**The Longmont Community Foundation**

The Longmont Community Foundation (LCF) is an affiliate of The Denver Foundation that strives to improve life in Longmont through philanthropy, leadership, and strengthening the community. Since its inception, LCF has awarded over $2.3 million in grants to nonprofit organizations that serve residents of Longmont in the areas of Arts & Culture, Civic & Education, Health, and Human Services.

Visit www.longmontfoundation.org or call 303.678.6555 for more information.

**Minoru Yasui Community Volunteer Awards**

In 1976, the Denver Commission on Community Relations, United Bank of Denver, and the Rocky Mountain News started an awards program to honor outstanding community volunteers. Less than a year later, they renamed the award after Minoru Yasui, a community leader who headed the Commission for several years and volunteered for dozens of organizations.

The Minoru Yasui Community Volunteer Awards (MYCVA) Program presents awards monthly (except in December) to honor women and men who make unique volunteer contributions to the community. The recipients receive a cash award to designate to a nonprofit organization of their choice. The Denver Foundation provides administrative support for this program. To make a nomination, call The Denver Foundation, 303.300.1790 ext. 136.

Visit www.denverfoundation.org to see the 2010 MYCVA committee members.

**Social Venture Partners Denver**

In 2000, The Denver Foundation helped create Social Venture Partners Denver (SVP Denver), part of a growing movement of engaged giving. Similar to venture capitalists who invest their money and expertise to build and grow a company, venture philanthropists nurture their investments in nonprofits with time, money, and expertise. SVP Partners each contribute $2,500 and more than 20 hours of volunteer time per year.

In 2010, SVP Denver awarded grants to and/or partnered with Environmental Learning for Kids, Colorado Youth at Risk, and Young Philanthropists Foundation.

For more information, visit www.svpdenver.org or call 303.300.1790.

**The Urban Land Conservancy**

A nonprofit organization established in 2003, the Urban Land Conservancy (ULC) uses real estate as a tool to benefit the Metro Denver community in much the same ways that a land trust preserves open space for future generations. The ULC is a supporting organization of The Denver Foundation, with an independent Board of Directors. For more information, call 303.377.4477, or visit the ULC online at www.urbanlandc.org.
Generous donors support the following programs of The Denver Foundation through gifts to the Community Endowment or directly to the programs themselves. If you are interested in supporting these programs, please visit www.denverfoundation.org and click “Donate Now” or contact the Philanthropic Services Group at 303.300.1790.

**Community Grants Program**

Eligible nonprofit organizations apply for grants, and the Foundation’s Programs staff and volunteer advisory committees conduct thorough reviews of the applicants. Grants are awarded three times each year in the areas of Arts & Culture, Civic & Education, Health, and Human Services. To be eligible for funding, organizations must have 501(c)(3) tax exempt status and serve residents in one or more of the following Colorado counties: Adams, Arapahoe, Boulder, Broomfield, Denver, Douglas, and Jefferson. Visit www.denverfoundation.org/grants/page/community-grant-guidelines to download guidelines before applying, or contact the Associate Grants Manager at 720.974.2600.

**Strengthening Neighborhoods**

The Strengthening Neighborhoods Program supports residents in ten partner neighborhoods who are working to improve their communities. Grants of up to $5,000 fund projects that connect residents to one another and help them take action on community issues. Partner neighborhoods include Original Aurora, Commerce City, and the Denver neighborhoods of Clayton, Elyria Swansea, Globeville, Highland, Northeast Park Hill, Skyland, Sunnyside, and Whittier. Applications can be submitted any time. Apply online or download a copy of the application from www.strengtheningneighborhoods.org, or call 303.300.1700 ext. 118 to request an application by mail.

**Critical Needs Fund**

The Denver Foundation operates a Critical Needs Fund that can be activated to meet essential community needs outside the normal course of the Foundation’s grantmaking. The first time that the Foundation activated the Critical Needs Fund was in 2005 to address dramatically rising energy costs and the resulting effect on local nonprofit organizations.
Most recently, the fund has been used to address emergency food needs as hunger has grown throughout the community. It is also used to address the systemic issue of hunger in our community, and helped provide seed money to launch Hunger Free Colorado, an organization that works to increase understanding of the impact of hunger on Colorado and to streamline the existing federal and local food support systems so every Coloradan has access to adequate nutritional food.

**Inclusiveness Project**

The Inclusiveness Project (IP), winner of the Council of Foundations’ Critical Impact Award, celebrates its tenth anniversary this year. IP has a mission of engaging with Metro Denver nonprofit organizations, including funders, to become more inclusive of people of color. IP provides multiple tools including grants, technical assistance, and training to help build more inclusive nonprofit organizations; increases the number of people of color involved in the nonprofit sector; and spreads the word about the benefits and importance of nonprofits becoming more inclusive. Visit www.nonprofitinclusiveness.org for more information.

**Nonprofit Internship Program**

The Denver Foundation’s Nonprofit Internship Program works to engage college students, especially those from populations traditionally underrepresented in the nonprofit sector, to consider nonprofit careers by offering meaningful paid internship opportunities with Metro Denver organizations. Each summer, interns work within Community Grants Program grantee organizations for ten-weeks — engaging in opportunities that expose them to several aspects of the work of a nonprofit organization. Visit www.denverfoundation.org/community/page/nonprofit-internship-program for more information.

For more information, please visit 2010report.denverfoundation.org.
THE DENVER FOUNDATION

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Oz Spies

PHILANTHROPIC SERVICES COMMITTEE
Laura Barton
Nancy Benson
Mark Berzins
Sarah Bock, Chair
Kermit Darkey
Lee Everding
Beverly Haddon
Jane Ingalis
Diana Lee
Betsy Mangone
Jan Meck
Barbara Neal
Mary Sissel
Dale Tomrdle

PROFESSIONAL ADVISORS COUNCIL
Francis P. Brown
Mark Brown
Wanda G. Colburn
Myra Donovan
Mimi N. Hackley
Kristin Koval
Betsy Mangone
Joyce Nakamura
Robert Phelps

New Trustees for 2011
Ginny Bayless
Chris Urbina
George Sparks
Rico Munn
Bill Ryan
Sandra Shreve
Michelle Sie Whitten
Maria Zubia

Visit 2010report.denverfoundation.org for more information.

Emeritus
John Hughes
L. William Schmidt
Penfield W. Tate III
David Thomas III

STRENGTHENING NEIGHBORHOODS COMMITTEE
Mark Berzins
Linda Campbell
Dave Goens
María Gonzalez
Cookie Hansen
Michael Martinez, Chair
María Zubia

Jim Kelley
Jesse King
Diana Lee
Michael Martinez
Rico Munn
Bill Ryan
Sandra Shreve
Michelle Sie Whitten
Maria Zubia
As Colorado’s oldest and largest community foundation, The Denver Foundation connects with the community through partnerships with donors, nonprofits, community leaders, and other funders. Visit www.denverfoundation.org for more details.

FINANCE & ADMINISTRATION

In addition to managing the Foundation’s endowment, which is an accumulation of 85 years of gifts from thousands of individuals and families, F&A also oversees the accounting, human resources, and information technology operations of the Foundation.

PHILANTHROPIC SERVICES GROUP

The Philanthropic Services Group (PSG) works closely with individuals, families, and businesses to make their philanthropy as effective and fulfilling as possible. A few of the services provided by PSG include:

• Assistance with defining charitable needs
• Guidance in creating a tailored and strategic philanthropic plan
• Research about effective charitable organizations
• Creation of a personal fund for giving
• Expertise with charitable estate planning
• Assistance with involving children and grandchildren in charitable giving
• Opportunities to meet other like-minded donors

To find out how PSG can help you, visit www.denverfoundation.org or call 303.300.1790.
The Philanthropic Partnerships Department serves as the conduit through which The Denver Foundation engages with nonprofits, public entities, other foundations, and citizens to address broad community issues in a systemic way. Projects and initiatives include Advancing Colorado’s Mental Health Care, The Inclusiveness Project, and the Nonprofit Internship Program (see page 13 for more information on some of these programs).

PHILANTHROPIC PARTNERSHIPS

The Denver Foundation’s Community Endowment is comprised of donations from thousands of donors made over the Foundation’s 85 years of history. Investment earnings from the Endowment fund the Community Grants Program (see page 12) and the Strengthening Neighborhoods Program (see page 12).

Visit www.denverfoundation.org to review guidelines before applying to the Community Grants Program, or visit strengtheningneighborhoods.org for Strengthening Neighborhoods’ guidelines and application.

PROGRAMS

The Communications Department helps The Denver Foundation tell its stories to people in Metro Denver. The department facilitates public outreach, marketing, and positioning in support of the Foundation’s goals.

COMMUNICATIONS
2010 FINANCIAL OVERVIEW

Visit 2010report.denverfoundation.org for information on grants and gifts and to review the Foundation’s complete audited financial statements.

### STATEMENT OF FINANCIAL POSITION

<table>
<thead>
<tr>
<th>Assets:</th>
<th>December 31, 2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and Cash Equivalents</td>
<td>$ 265,997</td>
</tr>
<tr>
<td>Contributions and Pledges Receivable</td>
<td>4,145,096</td>
</tr>
<tr>
<td>Investments</td>
<td>501,231,904</td>
</tr>
<tr>
<td>Funds Held for Others</td>
<td>69,496,869</td>
</tr>
<tr>
<td>Other Assets</td>
<td>868,952</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$576,008,818</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Liabilities:</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants Payable</td>
<td>$ 19,258,145</td>
</tr>
<tr>
<td>Accounts Payable and Accrued Expenses</td>
<td>492,572</td>
</tr>
<tr>
<td>Charitable Remainder Trusts</td>
<td>1,373,642</td>
</tr>
<tr>
<td>Funds Held for Others</td>
<td>69,496,869</td>
</tr>
<tr>
<td>Other Liabilities</td>
<td>4,255,543</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>$ 94,876,771</strong></td>
</tr>
</tbody>
</table>

| Net Assets                       | **$481,132,047**  |

| Total Liabilities and Net Assets | **$576,008,818**  |

### STATEMENT OF ACTIVITIES

<table>
<thead>
<tr>
<th>Revenue:</th>
<th>December 31, 2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions</td>
<td>$ 51,352,704</td>
</tr>
<tr>
<td>Investment Returns</td>
<td>51,470,485</td>
</tr>
<tr>
<td>Other Income</td>
<td>2,525,327</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td><strong>$105,348,516</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenses:</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants</td>
<td>$ 69,012,161</td>
</tr>
<tr>
<td>Program Services</td>
<td>5,829,451</td>
</tr>
<tr>
<td>Supporting Services</td>
<td>2,723,308</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$ 77,564,920</strong></td>
</tr>
</tbody>
</table>

| Change in Net Assets             | **$ 27,783,596**  |

| Net Assets, Beginning of Year    | **$453,348,451**  |

| Net Assets, End of Year          | **$481,132,047**  |
2010 Community Grants by Grantmaking Areas

- Arts & Culture: 14%
- Human Services: 40%
- Civic & Education: 26%
- Health: 20%
- Field of Interest Funds: 1%
- Donor Advised Funds: <1%
- Supporting Organizations: <1%
- Designated Funds: 4%
- Community Grants Program: 1%
- Scholarships: 3%
- Programs, Projects, and Partnerships: 83%

All 2010 Grants by Fund Type

- Donor Advised Funds
- Supporting Organizations <1%
- Designated Funds
- Community Grants Program
- Scholarships
- Programs, Projects, and Partnerships
- Field of Interest Funds

Gift History

Your Generosity. Our Stewardship.